

## 2013-15 LISTED BUDGET SAVINGS PERFORMANCE AT 30th NOVEMBER 2014

Savings achieved to date	13,427,000
Progress is Satisfactory	10,350,450
Risk of savings not being fully achieved	3,224,725
Known shortfalls or significant risk that savings will not be achieved	1,837,800
<b>Total of Savings</b>	<b>28,839,975</b>

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
New Option (Options F3.2, D1.39, AND D1.41 should be considered as one option)	Day Care and respite provision	2,240,000	2,129,900				<p>Over the coming months the redesign of the activity will be developed through consultation and engagement with service users, providers and the wider community. Current schedule is as follows:</p> <ul style="list-style-type: none"> <li>•Review need</li> <li>• Consultation &amp; Engagement</li> <li>• Develop redesign options</li> <li>• Cabinet to consider options</li> <li>• Support service users through migration to alternatives</li> </ul> <p>As part of the community resilience work a project is about to commence working with sheltered accommodation providers to create and encourage tenants to organise social activities and events within their facility. A comprehensive directory of services/opportunities within Sefton has also been developed. It is unlikely that the full savings required will be achieved. Negotiations with New Directions have commenced and some savings will be achieved in year.</p>
C5.1	Children in Care - Reduce Care Package Costs	396,000	396,000				<p>This saving (£396k) is part of a £1.188m saving proposal phased over 3 years commencing 2012/13. It was very much in line with the Department's strategy to reduce our reliance on children placed in high cost Residential Care/Independent Foster placements and move them towards less expensive In-House Fostering with better outcomes for the child. The Department has made, and is continuing to make progress in this respect. However, Government policy and Family Court practice has been to increase the speed and number of children achieving permanance through Adoption; Special Guardianship and Residential Orders. There is an ongoing financial support associated with this practice, which has led to a significant financial burden on the Authority, and this has put at risk the achievement of this saving in 2014/15. Special Guardianship Orders are currently forecast to overspend by £610k and Adoption Allowances by £156k, the latter of which is partially offset by one-off Adoption Reform Grant this year.</p>
E2.1	Review of the Commissioning of all residential care beds	600,000	364,150				<p>This was part of a £1m saving phased over two years. Year 1 (2013/14) was set at £400k and was fully achieved through a restructure of In House Residential care. The balance (£600k) was for achievement in 2014/15 and was to be partially met from ongoing savings arising out of the In House Residential review (£305k), with the remainder (£295k) to be met from savings around Social Care Residential Agency Placements. In respect of the In House Residential saving, this is all being achieved except for unexpected additional pay costs at Springbrook paid in October and in respect of overtime/relief staff for all homes (£69k). In respect of the Social Care Residential Agency placement saving, none of this is being achieved, as there is currently an overspend forecast against the budget of £473k for 2014/15.</p>

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
C12.3	Reduced external audit, recoverable VAT fees & improved cash management pension costs	400,000	250,000				The unachieved balance from this 2013/14 saving relates to VAT shelter income from OVH. Receipts are currently forecast at £150k against OVH saving, therefore £250k is unlikely to be achieved again in 2014/15.
D1.9	Budget re-alignment of salaries to be funded from grants, contracts and reserves	116,000	116,000				A Review of the Economic Development Service has recommended this saving proposal is reclassified to RED as part of a wider restructuring & refinancing to allow the Service to bridge a funding gap in 14/15 until new sources of funding including the next European programme come on-line in 15/16. The non-achievement also relates to historic budgets which have been deleted although current commitments including the £32k annual subscription to the Local Enterprise Partnership continue to be paid.
C6.6	Careline Service/Security Force (income target)	75,000	75,000				Some additional income has been achieved so far, and whilst there is a general economic downturn, it is expected that these services will continue to generate sufficient opportunities to meet budgetary requirements in the future. However, there is a pressing need to introduce a Direct Debit collection system to meet customer expectations and assist with the development of income generating opportunities, however this system is yet to be introduced, and as such these income generating opportunities have yet to be achieved.
E2.8	Area Finance / Finance Visiting Officers - Review	75,000	75,000				This £75k saving has been deferred from 2013/14 as part of the requirement to achieve D 1.38 Social Care Subsidies, as the staff are required in order to effectively implement the changes and achieve the saving. A proposal will be presented to Cabinet to offset the saving against additional income anticipated to be generated by Option D.1.38
I1.3	Financial Assessments	250,000	250,000				Work ongoing to identify and allocate savings.
I1.4	Customer Access Point	250,000	250,000				Work ongoing to identify and allocate savings.
	Street Lighting - Review of lighting options	49,000	49,000				This saving will not be achieved due to the increase in provider electricity unit rate charges in September 2013. The scheme still delivered a reduction in energy need and no action would have resulted in an increase in the funding requirement.
E2.8	Area Finance / Finance Visiting Officers - Review	25,000	25,000				£75k has been deferred as part of the requirement to achieve D 1.38 Social Care Subsidies, as the staff are required in order to effectively implement the changes and achieve the saving. Achievement of the remaining £25k of this saving is dependent on Phase 2 of IAS project implementation and the re-engineering of financial back-office functions.
E4.2	Review of Corporate Support Services	114,000	20,000				£20,000 of original saving not achievable.
C5.4	Parks incl Nursery and net of frontline - Further changes to Parks Management and standards in parks	50,000	19,000				Saving achieved based on Parks transformation model. £19k cannot be achieved as it was based on a discount for advance contract payment, which cannot be negotiated.

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
D1.25	Re-financing the Mersey Forest subscription to make a saving on the revenue budget; accept voluntary reduction in working hours from two staff; and make further savings in supplies and services	18,650	18,650				The Mersey Forest annual subscription of £18,650 is an ongoing commitment which ends in 2014/15. The full saving will therefore not be achieved until 2015/16.
C10.2	Eze Fitness contract - terminate	18,000	18,000				Saving will be achieved in 2015/16
	Street Lighting - Review of lighting options	15,000	15,000				Pilot Street Lighting switch off scheme A565 and A59. This saving was not achieved due to the increase in provider electricity unit rate charges in September 2013
F1.5	Parks and Green spaces - Increase Fees - allotments	40,000	15,000				Part saving achieved . Up to 15K may not be achieved this year due to a delay in issuing new tenancy agreements. Full saving should be achieved in 2015/16.
<b>TOTAL OF SAVINGS TARGETS PROPOSED AS RED</b>		<b>4,731,650</b>	<b>4,085,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	
D1.42	Revise Re-enablement model. Investment of one-off payment of £900,000 from Health will enable more users to go through a re-enablement process, thereby reducing levels of admission to short & long term care	1,200,000		1,200,000			The new service has now started, however as it is in its infancy, the achievability of the saving will be closely monitored
	Cleansing - Charge for Green Waste collections - A 2014/15 / 2015/16 proposal for an opt-in charge	1,000,000		1,000,000			Work is currently being undertaken in relation to virements and re-apportionment of budgets to account for the deferral of charging for Green Waste and the introduction of plastic and card collections. This exercise also involves Option C6.7 below.
D1.36	NHS Continuing Health Care Funding	400,000		275,000			This is to be looked at in conjunction with CCG's. To date savings of £125k have been identified. As with the Section 117 saving mentioned above, a new process has been built into the LAS system and will enable the Director of Older People to review the financial pressures surrounding the achievability of this saving in February/March
F3.1, F3.3, F4.2 & D1.28	Review of Commissioning - reducing funding support to community groups - Commissioning & Neighbourhood Coordination	261,000		261,000			VCF review ongoing as SLT have asked for wider implications of saving to be considered. Therefore it will not be clear until later in the year whether this saving can be achieved in full or in part.

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
C6.1	Commercial waste increased income	100,000		100,000			Additional income was difficult to achieve in 2013/14 in part due to the general economic downturn across the private sector. An Officer post has been dedicated to generating additional business opportunities to maximise potential additional sources of income in 2014/15. In addition, new marketing and promotional systems are in place.
	Parking - Strategic Review of Parking	100,000		100,000			Phase 1 of review complete. Proposals relate to charging, technological improvements and replacement of equipment. Due to recent Court case further legal and financial advice required. Budget Council on 6th March 2014 agreed to reduce this saving from £300k to £100k. The income target for 2014/15 is currently on target to being achieved.
D1.35	Section 117 After Care Funding	200,000		61,000			£95k had been secured in 13/14 towards this 14/15 saving. Further savings to date, of £44k, have been identified in 14/15. A workstream has been set up to review and redesign the pathway. As a result the new process has now been built into the LAS system and is currently undergoing user acceptance testing. In February/ March, following an anticipated 'go live' date in January 2015, the Director of Older People will be in a better position to review the financial pressures surrounding this saving.
	Management fee reduction - Formby Pool Contract	50,000		50,000			Discussions are taking place with partner on how to achieve the full saving. Agreement has also been reached with Formby Pool Trust to undertake a value for money test to ascertain whether the current subsidy exceeds the national benchmark. The exercise will be completed by Jan 2015.
C12.1	Learning and Development	50,000		50,000			Saving remains unallocated. Work required to identify where saving will be achieved.
D1.19	Street Scene - Building Cleaning - change frequency of office cleaning	50,000		50,000			Due to the closure of a number of Council buildings this saving target may not be achieved. This will be reviewed further over coming months.
C6.2	Public conveniences reviewed for efficiency savings	20,000		20,000			Savings were not achieved in 2013/14 due to one off costs of fitting coin mechanised doors at facilities that were previously provided free of charge. Savings should be achieved in 2014/15 but will be dependant on the level of maintenance and vandalism costs. Although charges have been increased / introduced, the financial benefit to the Council has been less than expected due to the relative ease of avoiding payment (particularly at busy periods). This issue is currently being reviewed.
F2.1	Street Cleansing - Bulky Items Collection Service - Restructure Crews and introduce charge for	60,000		20,000			It is expected that the service will recover at least £40k of this, and plans are currently being developed to try and address the projected £20k shortfall by year end.
E4.1	Learning and Development	75,000		16,000			Officers are aware that the impact of charging outside bodies for non attendance at training courses could cause potential financial hardship, due to the precarious financial position of some of these bodies. A decision will need to be taken as to whether or not the Council is prepared to implement a charge in the light of these circumstances. If charges were not to be made, then approximately £16k of this saving will not be achieved. No decision has been made, so the saving has been treated as amber for the time being, pending further consideration.
	Investment & Infrastructure - Increase income from Network Management	12,000		12,000			The additional £38,000 income target for 2013/14 was speculative and this achievement included one off payments which cannot be guaranteed. Indications are positive that the additional £12,000 income target will be achieved in 2014-2015, however, we need to be wary that situations can vary year on year
C11.2	Improved procurement of Council wide communications activity	75,000		9,725			Additional income streams to come online in 14/15, such as roundabout advertising, however there is some doubt as to whether the additional £75k saving will be realised in full.
<b>TOTAL OF SAVINGS TARGETS PROPOSED AS AMBER</b>		<b>3,653,000</b>	<b>0</b>	<b>3,224,725</b>	<b>0</b>	<b>0</b>	

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
C12.5	Cash limit general non-pay budgets in 2013/14 and 2014/15 (retains £0.5m excessive inflation provision in each year and retains inflation for specific contracts)	3,250,000			3,250,000		Budget reduced. Only risk is if departments cannot remain within cash limited budgets due to excessive inflationary increases, e.g. utilities costs.
	Disabled Facilities Grant - Capitalisation	1,000,000			1,000,000		Depends on sufficient alternative resources being identified.
C12.3	Reduced external audit, recoverable VAT fees & improved cash management pension costs	800,000			800,000		Only risk if large numbers of VERs cannot be met from Earmarked Reserves.
	Review pathway of support for children with additional needs to increase effectiveness and efficiency	400,000			400,000		This is based on a Health Contribution of 25% of the total cost of the new Respite Service
New Option (Options F3.2, D1.39, AND D1.41 should be considered as one option)	Day Care and respite provision	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE			110,100		<p>Over the coming months the redesign of the activity will be developed through consultation and engagement with service users, providers and the wider community. Current schedule is as follows:</p> <ul style="list-style-type: none"> <li>•Review need</li> <li>• Consultation &amp; Engagement</li> <li>• Develop redesign options</li> <li>• Cabinet to consider options</li> <li>• Support service users through migration to alternatives</li> </ul> <p>As part of the community resilience work a project is about to commence working with sheltered accommodation providers to create and encourage tenants to organise social activities and events within their facility. A comprehensive directory of services/opportunities within Sefton has also been developed. It is unlikely that the full savings required will be achieved. Negotiations with New Directions have commenced and some savings will be achieved in year.</p>
E2.1	Review of the Commissioning of all residential care beds	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE			235,850		This was part of a £1m saving phased over two years. Year 1 (2013/14) was set at £400k and was fully achieved through a restructure of In House Residential care. The balance (£600k) was for achievement in 2014/15 and was to be partially met from ongoing savings arising out of the In House Residential review (£305k), with the remainder (£295k) to be met from savings around Social Care Residential Agency Placements. In respect of the In House Residential saving, this is all being achieved except for unexpected additional pay costs at Springbrook paid in October and in respect of overtime/relief staff for all homes (£69k). In respect of the Social Care Residential Agency placement saving, none of this is being achieved, as there is currently an overspend forecast against the budget of £473k for 2014/15.
	NHS support for Social Care	260,000			260,000		Grant expected to be received. Only risk is being able to justify the use of funding to the NHS.
C12.2	Increased housing benefit grant from reduced error rates	250,000			250,000		Anticipated that saving will be achieved from prescribed area.
I1.2	Learning & Development, Training, Professional Training and CPD	250,000			250,000		Saving likely to be achieved
E2.6	Central Support	202,000			202,000		Through a reorganisation of Support and Development Services the saving is on target to be achieved, although this will need to be reprofiled against the original proposal, following consultation and review with Service Directors' and Heads of Service

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
D1.37	Assistive Technology - Increase use of equipment to ensure users are able to remain in their homes with minimal outside support	200,000			200,000		Promotion of use of Assistive Technology in all relevant areas via social work teams, re-ablement work etc. The number of clients utilising Assistive Technology as part of their care provision is being closely monitored.
C12.3	Reduced external audit, recoverable VAT fees & improved cash management pension costs	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE			150,000		The unachieved balance from this 2013/14 saving relates to VAT shelter income from OVH. Receipts are currently forecast at £150k against OVH saving, therefore £250k is unlikely to be achieved again in 2014/15.
C10.3	Leisure Operations - increase in income	150,000			150,000		Income levels will be closely monitored
C6.4	Catering - Other catering activity (income target)	100,000			100,000		Saving is being achieved
D1.7	Social Care Commissioned Services - travel efficiencies	100,000			100,000		Saving anticipated to come from work done via the restructured social care sections coming from 3 budget areas - reduced family support / Residency Orders / Care Matters
E4.2	Review of Corporate Support Services	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE			94,000		Split £23k Legal, £58k Personnel £13k Finance. Anticipated that these savings will be achieved. £20,000 of original saving not achievable.
C4.1	Budget restructure and cost savings - Tourism	67,000			67,000		The income target for 2014/15 is expected to be achieved.
C11.2	Improved procurement of Council wide communications activity	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE			65,275		Additional income streams to come online in 14/15, such as roundabout advertising, however there is some doubt as to whether the additional £75k saving will be realised in full.
D1.27	Corporate Commissioning & Neighbourhood Coordination (CCNC) Service - rationalise service	60,000			60,000		Anticipated that saving will be achieved from prescribed area.
E4.1	Learning and Development	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE			59,000		Officers are aware that the impact of charging outside bodies for non attendance at training courses could cause potential financial hardship, due to the precarious financial position of some of these bodies. A decision will need to be taken as to whether or not the Council is prepared to implement a charge in the light of these circumstances. If charges were not to be made, then approximately £16k of this saving will not be achieved. No decision has been made, so the saving has been treated as amber for the time being, pending further consideration.
C10.2	Eze Fitness contract - terminate	55,000			55,000		Saving will be achieved from specified area
F2.1	Street Cleansing - Bulky Items Collection Service - Restructure Crews and introduce charge for bulky items	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE			40,000		It is expected that the service will recover at least £40k of this, and plans are currently being developed to try and address the projected £20k shortfall by year end.
D1.32	Public Conveniences increase charges	40,000			40,000		Savings were not achieved in 2013/14 due to one off costs of fitting coin mechanised doors at facilities that were previously provided free of charge. This reduction is being achieved in 2014/15 but continues to be dependant on the level of maintenance and vandalism costs.
C1.5	Planning DC - Increase planning application fee	27,000			27,000		Planning application fee income is presently running ahead of budget, and is projected to exceed it's year end target by at least £80,000. However, the income collection is subject to market conditions and will be reviewed on a monthly basis.

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
D1.12	Procurement ICT and financial support	25,000			25,000		Anticipated that saving will be achieved from prescribed area.
D1.33	Cleansing Service - Reorganisation of workload and work patterns	25,000			25,000		On track to be achieved.
C6.2	Public conveniences reviewed for efficiency savings	20,000			20,000		This saving is being achieved in 2014/15 but continues to be dependant on the level of maintenance and vandalism costs.
D1.19	Street Scene - Building Cleaning - change frequency of office cleaning	19,000			19,000		Due to the closure of a number of Council buildings there was a slight under-achievement of this saving target in 2013/14. However, new additional income and a review of the operation of the service should result in the achievement of the 2013/14 savings in 2014/15.
E3.3	Cessation of Room Bookings Service (linked to review of Civic Support)	11,029			11,029		Budget reformatting complete so this will be achieved in 14/15
C11.2	Improved procurement of Council wide communications activity	10,896			10,896		It is anticipated that this saving will be achieved in the prescribed area
D1.30	Built Environment - Pest Control - introduction of a charge	10,000			10,000		2014-15 additional £10k income target should be achieved.
C6.5	Vehicle Management and Mtce - MOT Testing (income target)	7,600			7,600		£42,400 of total saving requirement of £50,000 achieved in 2013/14. Second MOT bay now operational therefore full saving expected to be achieved in 2014/15.
	Area Committees - Reduce from 7 to 3	5,000			5,000		Anticipated that saving will be achieved from prescribed area.
I1.2	Learning & Development, Training, Professional Training and CPD	3,800			3,800		Balance of saving will be achieved in the prescribed area.
<b>TOTAL OF SAVINGS TARGETS PROPOSED AS GREEN</b>		<b>7,348,325</b>	<b>0</b>	<b>0</b>	<b>8,102,550</b>	<b>0</b>	

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
	Levies - To get total 2 year reduction to £4m				2,189,000	To be met from additional resources provided by Transport Authority (£0.650m) with balance from returned sinking fund resources from Waste Disposal Authority
	Council Tax - Council Tax Increase				1,941,000	Budget Council on 6th March 2014 agreed a Council Tax increase of 1.99%
	Terms & Conditions - Freezing increments for 2 years				1,500,000	Terms and Conditions changed so increments not being paid.
	Transport Authority - Recharge				631,000	This has now been achieved via Merseyside Integrated Transport Authority (MITA).
D1.13	Integration Efficiencies				537,000	Identification of existing Council activity that falls into the definition of Public Health expenditure as outlined in the ring-fenced grant conditions will enable this saving to be realised
C3.1	Infrastructure - Re-integration, re-commission and restructuring of services				500,000	IPI restructure now substantially complete. Savings of £500k achieved
D1.43	Further incremental reductions in housing related support				500,000	This saving has been delivered through re-commissioning, de-commissioning and further reductions in housing related support services. Some funding for one mental health service continues, temporarily, through the Community Care budget and NHS whilst a review of that service takes place to determine the extent , if any, of health and social care need for the service
	Public Health Substance Misuse - Reduce service specification				500,000	This saving has been achieved following the tender of the integrated substance misuse service and through review of all other expenditure on drugs service.
	To effect a further saving from the retained element of the Connexions Grant				400,000	Value of agreed 14/15 Connexions contract confirms this saving will be achieved.
	Council Tax - 100% on empty properties from month 2				400,000	Revision to CTRS has been approved by Council.
D1.38	Social Care - Subsidies - Increase client contributions for a range of non-residential services				320,000	This change has been implemented on the 6th January 2014. All affected service users have been notified. This follows consideration of feedback from consultation, equality impact assessment and an ongoing dialogue with the Departmental Leadership team and Cabinet Member Older People & Health. The income generation is subject to sustaining sufficient capacity within the financial assessment service (see E2.8 below) This matter is currently being considered and further proposals in this respect may be brought for consideration in due course.
D1.18	Reduce School Targeted Intervention				260,000	Savings for 14/15 after VRs in previous year are: Admin salaries £20K, Advisers salaries £236K. Efficiency savings of supplies & services £25K based on spend in 13/14.
	Libraries - Review of Service				250,000	Implementation plan agreed by Cabinet 23/5/13
D1.14	Assessment & Care Management Teams - Reconfigure teams/skill mix				208,000	Following the formal consultation process, recruitment to the new structure is complete. VR/VER's have been identified and completed. Staff have been relocated. The new structure will deliver the full saving in 2014/15
E1.1	Review of Cleansing Services				200,000	Saving achieved.



		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
E2.4	EIP Service restructure	192,000				192,000	Restructure savings achieved from various teams across EIP.
	Street Scene - Landscape - Coordination of voluntary work in parks (transition)	175,000				175,000	Full Saving achieved
Para 3.6 includes prev option D1.29	Double Rating - cessation (2014/15)	150,000				150,000	Payments to Parish Councils have ceased in 14/15.
E2.6	Central Support	148,000				148,000	Saving achieved through the Business Intelligence and Performance restructure
D1.35	Section 117 After Care Funding	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE				139,000	£95k had been secured in 13/14 towards this 14/15 saving. Further savings to date, of £44k, have been identified in 14/15. A workstream has been set up to review and redesign the pathway. As a result the new process has now been built into the LAS system and is currently undergoing user acceptance testing. In February/ March, following an anticipated 'go live' date in January 2015, the Director of Older People will be in a better position to review the financial pressures surrounding this saving.
E2.7	Reduced social workers	135,000				135,000	Achieved by VR/VER
D1.36	NHS Continuing Health Care Funding	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE				125,000	This is to be looked at in conjunction with CCG's. To date savings of £125k have been identified. As with the Section 117 saving mentioned above, a new process has been built into the LAS system and will enable the Director of Older People to review the financial pressures surrounding the achievability of this saving in February/March
D1.38	Social Care - Subsidies - Increase client contributions for a range of non-residential services	100,000				100,000	This change was implemented on the 6th January 2014. All affected service users have been notified. This follows consideration of feedback from consultation, equality impact assessment and an ongoing dialogue with the Departmental Leadership team and Cabinet Member Older People & Health. The saving will be made in 2014/15.
	Public Health Integration	100,000				100,000	A further £100k will be charged into the Public Health budget to represent the full cost of central support services to the Public Health function
F1.2	Ground Mtce incl grass cutting - Recharging grounds mtce/utility costs for adult football/sport users/bowlers	85,000				85,000	This saving has been achieved
F1.6	Community Meals - Migrating users to alternative providers	62,000				62,000	This service has now been decommissioned. The £62k is the full year effect of the 13/14 saving
D1.15	Reconfiguration of the Supporting People commissioning team	61,000				61,000	Following the formal consultation process, recruitment to the new structure has now been completed. The full saving will be achieved in 2014/15
I1.1	Commissioning, Business Intelligence and data	125,000				125,000	Saving achieved in full through the Business Intelligence and Performance and the Commissioning restructure.
C5.1	Ground Mtce incl grass cutting - Contractors indexation/eff. Discounts FYE	50,000				50,000	Full Saving achieved
C5.4	Parks incl Nursery and net of frontline - Further changes to Parks Management and standards in parks	50,000				50,000	This saving has been achieved
E3.1	Integration of Communications	45,000				45,000	This saving has been achieved.

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
	Local History and Volunteers ( transition)	40,000				40,000	Saving has been achieved
C5.4	Parks incl Nursery and net of frontline - Further changes to Parks Management and standards in parks	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE				31,000	Part saving achieved. £19k cannot be achieved as it was based on a discount for advance contract payment, which cannot be negotiated.
F1.5	Parks and Green spaces - Increase Fees - allotments	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE				25,000	Part saving achieved . Up to 15K may not be achieved this year due to a delay in issuing new tenancy agreements. Full saving should be achieved in 2015/16.
D1.11	Risk Management	25,000				25,000	Saving has been achieved
D1.16	Healthy Schools - Transfer function of coordination and consultant roles to schools	25,000				25,000	Final removal of this service to schools in 14/15
D1.20	Environment - Trading Standards - staff restructuring	20,000				20,000	Restructure complete.
E2.2	Supporting People Commissioning Functions	14,000				14,000	Following the formal consultation process, recruitment to the new structure has now been completed. This saving has been achieved.
D1.8	To relocate staff from The Investment Centre to Magdalen House	12,000				12,000	This is the full year impact of the 2013/14 saving which was based on the assumption that the rental payments on the Investment Centre would cease from July 2013. In the event the rental savings were realised from April 2013 and the full beneficial impact was therefore evidenced in 2013/14. However, the comments made against the equivalent 2013/14 saving above, regarding the fact that this is a saving against Admin Buildings, are equally applicable.
E2.5	Review all management arrangements	-125,000				-125,000	One off saving in 2013/14
C2.3	Licensing (taxi etc) - Licensing reserve (one-off)	-240,000				-240,000	Reinstatement of one off saving
C6.7	Recycling - Rephase cardboard recycling to August 2014	-600,000				-600,000	Re-instatement of saving from 2013/2014
	Democratic Services - Stop servicing all non-member meetings and those non-standing committees without decision-making powers (officer meetings, taxi drivers annual meeting , area partnerships etc)	0					Budget Council on 6th March 2014 agreed to remove this saving.
	Southport Theatre Complex (Tender or In-house management)	0					Budget Council on 6th March 2014 agreed to remove this saving.
<b>TOTAL OF SAVINGS TARGETS PROPOSED AS BLUE</b>		<b>10,985,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,305,000</b>	
<b>Use of One-Off Resources to Support the Budget</b>		<b>2,122,000</b>				<b>2,122,000</b>	Additional use of one-off resources required in 2014/2015 per decisions of Budget Council on 6th March 2014.
<b>Total Savings Requirement 2013-2015</b>		<b>28,839,975</b>	<b>4,085,700</b>	<b>3,224,725</b>	<b>8,102,550</b>	<b>13,427,000</b>	

SAVING REQUIREMENT	Red	Amber	Green	Blue
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Comment

**SAVINGS UNABLE TO BE ACHIEVED FROM SPECIFIC SERVICE AREA BUT WILL BE ACHIEVED FROM OTHER AREA WITHIN WHOLE OF SERVICE**

Day Care	Within Community Care Budget	-2,129,900		2,129,900		The Adult Social Care budget has been reduced to reflect all savings. Based on current forecasts and assumptions it is anticipated that the net budget will be underspent by £290k overall, so mitigating the impact of the Day Care saving, showing as high risk above
E2.8	Vacancy savings elsewhere in ASC employee budget.	-100,000		100,000		The Adult Social Care employee budget is forecasting an underspend in 14/15 mainly as a result of vacant posts and a forecast underspend on indirect employee costs. The savings generated from these vacant posts are supporting the Area Finance/Finance Visiting Officers-Review saving
C10.2	Eze Fitness contract - terminate	-18,000		18,000		Saving will be achieved from increased income in 2014/15
<b>Total Savings Requirement 2014/15 ie includes 12/13 and 13/14 continuing</b>		<b>28,839,975</b>	<b>1,837,800</b>	<b>3,224,725</b>	<b>10,350,450</b>	<b>13,427,000</b>